

Children and Families Overview and Scrutiny Committee

Agenda

Date:	Monday, 15th January, 2018
Time:	10.30 am
Venue:	Committee Suite 1 & 2, Westfields, Middlewich Road, Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and in the report.

It should be noted that Part 1 items of Cheshire East Council decision making and Overview and Scrutiny meetings are audio recorded and the recordings will be uploaded to the Council's website

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Minutes of Previous meeting** (Pages 3 - 6)

To approve the minutes of the meeting held on 27 November 2017

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Whipping Declarations**

For requests for further information

Contact Katie Small

Tel: 01270 686465

E-Mail: katie.small@cheshireeast.gov.uk with any apologies

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda

5. **Public Speaking/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

6. **Children & Families Budget proposals 2018-21** (Pages 7 - 14)

To give consideration to the Children and Families budget proposals for 2018-21

7. **Travel Update**

To receive a presentation updating members on the implementation of transport reforms.

8. **Forward Plan** (Pages 15 - 28)

To give consideration to the areas of the forward plan which fall within the remit of the Committee.

9. **Work Programme** (Pages 29 - 36)

To give consideration to the work programme

CHESHIRE EAST COUNCIL**Minutes of a meeting of the Children and Families Overview and Scrutiny Committee**

held on Monday, 27th November, 2017 at Committee Suite 1,2 & 3,
Westfields, Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor Rhoda Bailey (Chairman)
Councillor S Pochin (Vice-Chairman)

Councillors Bratherton, B Burkhill, B Dooley, D Flude, M Grant, G Merry and J Nicholas

In attendance

Councillor J Saunders - Portfolio Holder
M Palethorpe - Executive Director of People
N Moorhouse - Director of Children's Social Care and Deputy DCS
J Forster - Director of Education and 14-19 Skills
M Campbell - Independent Safeguarding Chair
S Leece – Safeguarding Manager

23 APOLOGIES FOR ABSENCE

An apology for absence was received from Councillor M Deakin

24 MINUTES OF PREVIOUS MEETING

Consideration was given to the minutes of the meeting held on 25 September 2017.

RESOLVED

That the minutes of the meeting be approved as a correct record and signed by the Chairman.

25 DECLARATIONS OF INTEREST

Councillor B Dooley declared a non pecuniary interest in minute 29 due to being a director of TSS, in accordance with the code of conduct she remained in the meeting during consideration of the item.

26 WHIPPING DECLARATIONS

There were no whipping declarations.

27 PUBLIC SPEAKING/OPEN SESSION

There were no members of the public wishing to speak

28 **SUMMER BORN CHILDREN**

Consideration was given to a presentation on the analysis of outcomes of summer born children, the overall conclusions were as follows:

- Summer born children (younger) attain/achieve less well than their peers.
- Summer born children make better progress than their peers.
- Research by Institute of Fiscal Studies found no evidence of long term difference in adults.
- At key stage 4 the greater drop is between Autumn and Spring in most academic subjects.
- There is no difference in attendance based on month of birth.
- The number of Children with a statement of educational need or education, health and care plan is similar for Autumn, Spring and Summer born.
- The number of children receiving additional support in schools increases by month/term of birth in primary.
- There is a notable decline in support at secondary – possible transfer of pupils to specialist provision ?
- Children who were held back a year did not achieve better outcomes.

The Committee received data from the 2017 census that indicated that children who were born in the summer were not more likely to have a statement of special educational needs. However they achieved less well due to age and therefore more summer born children were provided with additional support to enable them to make progress. It was noted that the priority for the Council was to close the gap between boys and girls.

RESOLVED

That the presentation be received.

29 **TRANSPORT UPDATE**

Further to the meeting held on 25 September 2017, the Committee received a presentation on the transport policy review, which included an update on phase 1 and 2 of the Available Walking Routes to Schools. In regard to Bollington to Tytherington High School, it was noted that a new crossing had been installed and the declaration of the route being available was imminent. The Committee agreed to walk the route in December.

The presentation also detailed:

- Post 16 Travel Policy Statement
- Independent Travel Training for SEN pupils
- Sustainable Modes of Travel Strategy

- Safer Routes to Schools, a decision would need to be made as to how Overview and Scrutiny would be involved, one possibility would be to hold a joint meeting.
- Business Process Review, this would involve making efficiency savings.

The date for consideration by Cabinet had now been put back to March 2018.

RESOLVED

1. That the Committee walk the Bollington to Tytherington available walk to school in December.
2. That a further update be brought back to the next meeting of the Committee.

30 **LOCAL AUTHORITY DESIGNATED OFFICER ANNUAL REPORT 2016/2017**

Consideration was given to the Local Authority Designated Officer (LADO) Annual Report 2016-2017. Working Together to Safeguard Children 2015 (WTSC) required local authorities to have a particular officer or team of officers to be involved in the management and oversight of allegations against people who work with children. The LADO provided advice and guidance to employer's and voluntary organisations and would liaise with police and other agencies as required. The LADO had responsibility to monitor the progress of individual cases to ensure they were dealt with quickly, fairly and consistency, as well as identifying significant patterns and trends across the workforce.

It was noted that the number of referrals from the voluntary sector, particularly smaller organisations, was low and that officers were working with the Local Safeguarding Children's Board Lead to promote the service. A one minute guide on when to report a case to the LADO was available, the Committee agreed that this should be added to Councils Live Well web page and that more needed to be done to promote the service to community groups.

RESOLVED

That the one minute guide be available on the Councils Live Well web page.

31 **ANNUAL IMPROVEMENT PROGRESS REPORT**

The Committee received a self assessment report on the progress to date against the recommendations from the Ofsted inspection in July 2015. A self assessment was also completed in July 2016, where it was agreed that although a number of the recommendations had been met, progress against all the recommendations would be revisited to ensure that progress had been maintained and to evaluate the Councils position relative to the other longer term quality or practice recommendations that had not been met.

The Council strived towards consistently good practice across the service, however certain areas such as safeguarding were complex. It was acknowledged that more work needed to be done in regard to Education Psychology assessments; the Council was currently in the process of recruiting additional

Psychologists and the possibility of joint working with other authorities was being considered.

In regard to liquid logic, it was reported that the system was popular with staff, the quality of data was improving, it was being adapted to facilitate signs of safety and more Councils were buying into the product.

It was agreed that a paper on signs of safety and how it worked in practice would be circulated to the Committee.

RESOLVED

That a paper on signs of safety be circulated to the Committee.

32 CHILDREN AND FAMILIES PERFORMANCE SCORECARD - QUARTER 2, 2017-18

Consideration was given to an overview of performance across the Children and Families Service for quarter 2 of 2016/17. The measures rated red and amber related to child protection and cared for children, initial health assessments notified with 48hrs and the performance around EHCP being completed within 20 weeks.

RESOLVED

That the scorecard be received

33 WORK PROGRAMME

Consideration was given to the work programme. In order for the Committee to give consideration to the budget, it was agreed that an additional meeting would be arranged for 15 January 2018 and that the meeting scheduled to be held on 29 January 2018 be cancelled. The CAHMS update would be considered at the meeting scheduled to be held on 26 March 2018.

RESOLVED

1. That an additional meeting of the Committee be arranged for 15 January 2018.
2. That the meeting scheduled to be held on 29 January 2018 be cancelled.
3. That the CAHMS update be considered by the Committee at its meeting scheduled to be held on 26 March 2018.

The meeting commenced at 2.00 pm and concluded at 4.30 pm

Councillor Rhoda Bailey (Chairman)

Cheshire East Council

Date of Meeting: 15th January 2018

Report to: Children & Families Overview and Scrutiny Committee

Subject/Title: Children & Families Budget proposals 2018-21

1. Report Summary

- 1.1. In November 2017 Cheshire East Council issued its Pre-Budget Consultation setting out proposals for change for the period 2018/19 to 2020/21. The report provides an opportunity for interested parties to review and comment on the Council's Budget proposals.
- 1.2. The budget proposals described in the consultation document are Council wide proposals and the Council's intention at this stage is that consultation is invited on the broad budget proposals. The implications of individual proposals may be much wider for individuals affected by each proposal. Where this is the case, the Council intends to undertake full and proper consultation with people who would potentially be affected by individual budget proposals
- 1.3. The full Pre-Budget consultation document 2018/21 can be found below:
http://cheshireeast.gov.uk/council_and_democracy/your_council/council_finance_and_governance/cheshire_east_budget/cheshire_east_budget.aspx
- 1.4. The extracts at Appendix 1 relate to the specific budget proposals for Children's Services and are provided to the committee as an opportunity for discussion and scrutiny of the proposals.

2. Contact Information

Contact details for this report are as follows:

Name: Mark Palethorpe
Designation: Acting Executive Director of People
Tel. No.: 01270 371105
Email: mark.palethorpe@cheshireeast.gov.uk

Children and Families Budget Proposals – Extract from the Pre-budget Report

OUTCOME 3

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>		2018/19 £m*	2019/20 £m*	2020/21 £m*
1. Transport - parental subsidy for Available Walking Routes phase 2 (Revenue Investment) Subsidies to parent / carer to support implementation of proposed phase 2 available walking routes. <i>Impact on Education and Skills Service Budget =</i>				
		+0.070	0.000	0.000
2. Children & Families Transport Policy review (Revenue Savings) Review of transport policies and delivery arrangements to achieve efficiencies. Work with the current school transport provider, Transport Service Solutions, to explore all options to provide a more cost effective solution. <i>Impact on Education and Skills Service Budget =</i>				
		-0.410	-0.570	-0.570
Looking after children and young people <i>Review of current service offers to ensure high standards are maintained and demand is managed.</i>		2018/19 £m*	2019/20 £m*	2020/21 £m*
3. Reduction in Children's commissioned services (Revenue Saving) The cyclical review of the wide variety of commissioned services that support the Council to deliver effective children's services will look to identify efficiencies as contracts come to an end and will also ensure a continuing fit with the internal capacity within Children's Services. <i>Impact on Children's Social Care Service Budget =</i>				
		-0.050	-0.050	-0.050

<p>4. Review of service provision for children with disabilities (Revenue Saving)</p> <p>Carry out a review to ensure efficient management and co-ordination of the short break local offer for children with a disability and their families. Put in place a whole system that is transparent, equitable and provides value for money, using advanced technology, to sustain a good offer to children, young people and their families.</p> <p><i>Impact on Children's Social Care Service Budget =</i></p>	-0.200	-0.200	-0.200
<p>5. Care Placements (Revenue Investment)</p> <p>There has been a 17% increase in the numbers of cared for children in Cheshire East over the last year, which is a situation being experienced elsewhere, both regionally and nationally. Although we are still below national and local comparators, admissions to care have continued to exceed the number of discharges and the complexity of needs of individuals are increasing due to improved assessments and effective prevention arrangements. This increase in numbers and complexity has resulted in the need for additional placement purchases, including high cost placements, and additional staffing to support children, young people and care leavers.</p> <p><i>Impact on Children's Social Care Service Budget =</i></p>	+3.000	+4.000	+5.000
<p>6. Revise Interagency Income Budget (Revenue Investment)</p> <p>Interagency income has been significantly reduced due to the collaboration with Adoption Counts across the sub region. Therefore, a growth bid is required to offset this loss of income.</p> <p><i>Impact on Children's Social Care Service Budget =</i></p>	+0.500	+0.500	+0.500
<p>7. Housing related accommodation and support facilities (Revenue Investment)</p> <p>Permanent funding will ensure the important accommodation and support for cared for children and care leavers at Watermill House can continue.</p> <p><i>Impact on Children's Social Care Service Budget =</i></p>	+0.040	+0.040	+0.040

<p>8. Children and Families Staffing Gap (Revenue Investment)</p> <p>The completion of the needs led staffing budget review across children and families has highlighted some additional costs due to increased pay levels. There is a planned increased cost of ICT licenses and maintenance across children and families.</p> <p><i>Impact on People Directorate Service Budget =</i></p>	+0.260	+0.260	+0.260
<p>9. Childcare Sufficiency Programme (Capital Investment)</p> <p>To increase the capacity of early years places to enable all children to access their free entitlement.</p> <p><i>New Capital Investment 2018/19 =</i></p>	+0.234	0.000	0.000
<p>Reducing subsidy</p> <p><i>Ensure limited resources are redirected to the areas with the most critical need.</i></p>	2018/19 £m*	2019/20 £m*	2020/21 £m*
<p>10. End of Early Intervention short-term funding allocation (non Public Health element) (Revenue Savings)</p> <p>End of investment in early help and prevention services that were used to reduce the demand for higher cost services in the longer term.</p> <p><i>Impact on Children and Families Directorate Budget =</i></p>	-1.000	-1.000	-1.000
<p>11. Children and Families Transport (Revenue Investment)</p> <p>Establish key posts with responsibility for school transport and ensure efficiency of future and on going arrangements.</p> <p><i>Impact on Children and Families Directorate Budget =</i></p>	+0.134	+0.075	+0.075

Income generation		2018/19	2019/20	2020/21
<i>Charging strategies for each service area to increase income where appropriate based on market rates and considering the price elasticity of demand for services.</i>		£m*	£m*	£m*
12. Provide Schools Meal Subsidy (Revenue Investment) PE1819				
Expectation of income targets from school meals to be removed due to increased food prices and competition from other providers.				
<i>Impact on Education and Skills Service Budget =</i>		+0.200	+0.410	+0.410

OUTCOME 5

Changing the way we work		2018/19	2019/20	2020/21
<i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>		£m*	£m*	£m*
52. Restructure Prevention and Support (Revenue Savings)				
Integrate the Prevention Service into the wider Cheshire East Family Support (CEFS) service, and redesign the new service across a continuum of support needs.				
<i>Impact on Prevention and Support Service Budget =</i>		-0.937	-0.937	-0.937
53. Review Safeguarding Children in Education Settings Team (Revenue Savings)				
Charge schools for non-statutory activity carried out by the Safeguarding Children in Education Settings Team (SCIES).				
<i>Impact on Education and Skills Service Budget =</i>		-0.050	-0.050	-0.050
54. Review Early Help Commissioned Services (Revenue Savings)				
This proposal is not to re-commission Early Help services (Family Support and Youth Support) when the current group of contracts come to an end on the 31 st March 2018.				
<i>Impact on Children's Social Care Service Budget =</i>		-0.252	-0.252	-0.252

<p>55. Review Social Care Commissioning (Revenue Savings) Reduce existing contracts across Children's Social Care, reduce the use of a call-off contract and a move away from spot purchasing to a framework contract.</p> <p><i>Impact on Children's Social Care Service Budget =</i></p>	-0.085	-0.085	-0.085
<p>56. Youth Support Service Restructure (Revenue Savings) As the number of NEET young people in Cheshire East has reduced this has resulted in smaller group of young people supported into EET. These young people have more complex needs which means the skills set will need to be addressed to respond to the changing demands for work with young people who are not in education, employment and training (NEET).</p> <p><i>Impact on Prevention and Support Service Budget =</i></p>	-0.263	-0.263	-0.263
<p>57. Alignment of teams to create a People's Commissioning Service (Revenue Savings) Align the functions of the children and adult commissioning services to generate savings. Initial savings would be met by not recruiting to duplicated vacancies within the People Directorate.</p> <p><i>Impact on People Directorate Service Budget =</i></p>	-0.030	-0.030	-0.030
<p>58. Realignment of Children's Social Care Management and Staffing (Revenue Savings) Children's Social Care (CSC) teams have been on a significant improvement journey since April 2013, following an 'inadequate' inspection judgment by Ofsted. At that time there was a need to provide a high level of management and support to drive improvements in social work practice. The service is no longer judged inadequate by Ofsted following an inspection in July 2015. CSC has more recently moved away from improvement planning to a 'business as usual' model of working. This targets the service to delivering the statutory requirement to protect and support vulnerable children, young people and families, including cared for children and care leavers. Increasingly CSC is working sub-regionally to collaborate on delivering key services, including adoption and fostering. This has led to the opportunity to reshape and realign remaining services to ensure a better and more targeted use of resources. This includes maximising and targeting which services are commissioned externally.</p> <p><i>Impact on Children's Social Care Service Budget =</i></p>	-0.335	-0.335	-0.335

66. Efficiency Savings in Children's Social Care (Revenue Savings)

Continue to explore the possibility of improved efficiency of existing safeguarding services by collaborating with a number of other local authority areas to pool resources, share good practice and reduce duplication.

Impact on Children's Social Care Service Budget =

-0.125

-0.125

-0.125

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FORWARD PLAN FOR THE PERIOD ENDING 31ST MARCH 2018

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

"an executive decision which is likely –

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

For the purpose of the above, savings or expenditure are "significant" if they are equal to or greater than £1M."

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team
Cheshire East Council
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ
Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the

meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

1. Information relating to an individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer
paul.mountford@cheshireeast.gov.uk

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.

Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
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Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-26 Sydney Road Replacement Bridge - Scheme Implementation	To update Cabinet on progress with the scheme and seek authority to: enter into an implementation agreement with Network Rail for the construction of the scheme; accept the newly-constructed bridge into Council ownership upon payment of an appropriate commuted sum by Network Rail and to enter into an asset transfer agreement, a two-party bridge agreement and any easement agreements with Network Rail as necessary; authorise officers to enter into discussions with land owners, utility companies, Network Rail and third parties in relation to acquiring the necessary land and acquiring granting rights to deliver the scheme; implement the required temporary road closure for the scheme; and confirm the funding strategy.	Cabinet	16 Jan 2018		Chris Hindle	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-32 Early Help Framework	To review, engage and co-produce a new more effective offer for the commissioning of early intervention and prevention services via a framework, and to authorise the officers to take all necessary actions to implement the proposal following the prescribed procurement process, including entering into a contract with suppliers.	Cabinet	16 Jan 2018		Nichola Glover-Edge	N/A
CE 17/18-14 Congleton Leisure Centre	To recommend to Cabinet the appointment of the preferred bidder for the redevelopment of Congleton Leisure Centre; to submit the awarded design to planning; and subject to this, to commence construction and the redevelopment of the facility.	Cabinet	6 Feb 2018		Mark Wheelton	Exempt - para 3

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-16 CERF Alternative Pension Scheme	To approve the appointment of an alternative pension scheme provider for the CERF group of companies; and to approve the closure of the LGPS to all new starters in the CERF group of companies from 1 st December 2017.	Cabinet	6 Feb 2018		Peter Bates, Chief Operating Officer	Fully exempt - paras 3, 4 & 5

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-23 Building an Investment Portfolio	<ol style="list-style-type: none"> 1. To authorise the Executive Director of Place to commission consultants to search for investment opportunities that fit within the criteria set out in the report. 2. To delegate to the Executive Director of Place in consultation with the Portfolio Holder for Regeneration and the Portfolio Holder for Finance and Communities and in consultation with the Director of Legal Services and the Director of Finance and Procurement: <ol style="list-style-type: none"> a. the decision to acquire; and b. the decision to establish management arrangements for the newly-acquired asset. 	Cabinet	6 Feb 2018		Andy Kehoe	Part exempt - paras 3 & 5

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-29 Education Travel Policy	To note the outcome of the consultation in respect of the revised suite of travel policies; and to agree that the revised travel policies be implemented with effect from 1 st September 2018.	Cabinet	6 Feb 2018		Jacky Forster	N/A
CE 17/18-33 Consultation Approval for the Cheshire East Admission Arrangements and Co-ordinated Scheme 2019-20	To approve the admission arrangements following consultation, which is statutorily required every 7 years.	Cabinet	6 Feb 2018		Gemma Hambrook	N/A
CE 17/18-35 Review of Council Wholly-Owned Companies and Alternative Service Delivery Vehicles	To consider proposals following a comprehensive review of the Council's wholly-owned companies and alternative service delivery vehicles.	Cabinet	6 Feb 2018		Chris Allman	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 16/17-47 Medium Term Financial Strategy 2018-21	To approve the Medium Term Financial Strategy for 2018-21, incorporating the Council's priorities, budget, policy proposals and capital programme.	Council	22 Feb 2018		Alex Thompson	N/A
CE 17/18-5 Cheshire East Council Housing Strategy 2018-2023	To consider and adopt the Cheshire East Council Housing Strategy.	Cabinet	13 Mar 2018		Karen Carsberg	N/A
CE 17/18-15 Implementation of the Homelessness Strategy 2018-2021	To approve and adopt the Homelessness Strategy, commit to the resources detailed within the Strategy for the lifetime of the Strategy, and authorise officers to deliver the actions contained within the Strategy.	Cabinet	13 Mar 2018		Lynn Glendenning	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-27 North West Crewe Package - Procurement Strategy	To authorise the Executive Director Place, in consultation with the Portfolio Holder for Environment, to approve the preferred procurement strategy for North West Crewe and to authorise the officers to take the necessary actions to commence the procurement process.	Cabinet	13 Mar 2018		Chris Hindle	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-28 Available Walking Routes Phase 2A	<p>§ To confirm that the route between Mobberley and Knutsford Academy and Knutsford Academy, The Studio is deemed an 'available' walking route. Therefore free home to school transport will be withdrawn for current and new pupils living in Mobberley within 3 miles of the Academy, effective from 1 September 2018.</p> <p>§ To acknowledge the feedback from the public engagement and agree that the proposed withdrawal of transport shall be amended to address some of the concerns raised.</p> <p>§ To agree that a subsidy of £192 per annum be paid to all affected families for the remainder of their child's attendance at their respective schools.</p>	Cabinet	13 Mar 2018		Jacky Forster	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-30 Cemeteries Strategy	That Cabinet be asked to consider the draft Cheshire East Cemeteries Strategy and approve it for consultation; and to agree that, subject to consideration of the outcome of the consultation, the Strategy be adopted as Council policy by delegated officer decision.	Cabinet	13 Mar 2018		Ralph Kemp	N/A
CE 17/18-31 Recycling Bank Review	To seek authority for officers to implement the Council's recycling bank strategy.	Cabinet	13 Mar 2018		Ralph Kemp	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-36 North West Crewe Package - Land Assembly and Compulsory Purchase Order Strategy	To authorise the Executive Director of Place, in consultation with the Portfolio Holder, to proceed with the land assembly strategy required to deliver the North West Crewe scheme. The North West Crewe Package forms an important part of the Council's vision and strategy for sustainable economic growth as set out in the Local Plan and unlocks a number of housing and employment sites by improving traffic movements and transport links in northern Crewe.	Cabinet	13 Mar 2018		Chris Hindle	N/A
CE 17/18-34 Cheshire East Common Allocations Policy Review	To consider the adoption of a revised Cheshire East Common Allocations Policy following consultation; and to authorise officers in consultation with the Portfolio Holder to make any minor amendments as directed by changes in legislation or further consultation on the policy.	Cabinet	12 Jun 2018		Karen Carsberg	N/A

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CHESHIRE EAST COUNCIL

REPORT TO: CHILDREN AND FAMILIES OVERVIEW AND SCRUTINY COMMITTEE

Date of Meeting: 15 January 2018
Report of: Director of Legal Services
Subject/Title: Work Programme update

1.0 Report Summary

- 1.1 To review items in the Work Programme listed in the schedule attached, together with any other items suggested by Committee Members.

2.0 Recommendations

- 2.1 That the work programme be reviewed.

3.0 Reasons for Recommendations

- 3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

4.0 Wards Affected

- 4.1 All

5.0 Local Ward Members

- 5.1 Not applicable.

6.0 Policy Implications including - Carbon reduction - Health

- 6.1 Not known at this stage.

7.0 Financial Implications

- 7.1 Not known at this stage.

8.0 Legal Implications

- 8.1 None.

9.0 Risk Management

- 9.1 There are no identifiable risks.

10.0 Background and Options

- 10.1 The schedule attached has been updated following the last meeting of the committee.
- 10.2 Members are asked to review the schedule attached to this report, and if appropriate, add new items or delete items that no longer require any scrutiny activity. When selecting potential topics, Members should have regard to the Council's new three year plan and also to the general criteria listed below, which should be applied to all potential items when considering whether any Scrutiny activity is appropriate.

The following questions should be asked in respect of each potential work programme item:

- Does the issue fall within a corporate priority;
 - Is the issue of key interest to the public;
 - Does the matter relate to a poor or declining performing service for which there is no obvious explanation;
 - Is there a pattern of budgetary overspends;
 - Is it a matter raised by external audit management letters and or audit reports?
 - Is there a high level of dissatisfaction with the service;
- 10.3 If during the assessment process any of the following emerge, then the topic should be rejected:
- The topic is already being addressed elsewhere
 - The matter is subjudice
 - Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

11 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

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Designation: Scrutiny Officer
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Children and Families Overview and Scrutiny Committee 2017/18 – November 2017

Date: 15 January 2018 Time:2.00pm Venue: Committee suite, Westfields	Date: 26 March 2018 Time:2.00pm Venue: Committee suite, Westfields
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Essential items

Item	Description/purpose of report/comments	Outcome	Lead Officer/ organisation/ Portfolio Holder	Suggested by	Current position	Key Dates/ Deadlines
Emotional Health and Wellbeing - CAHMS	<p>To scrutinise tier 3 and 4 of the service. partners to be invited and answer a series of questions</p> <p>Additional information required in due course:</p> <ul style="list-style-type: none"> • The waiting times for CAHMS appointments in the Macclesfield area • How the improvements required to the out of hours service would be met. • The waiting times for neurodevelopment assessments • Delayed transfer of care 	People live well and for longer	Director of Public Health Children and Families Portfolio Holder and Adults health and Leisure Portfolio Holder	The Committee	Spot light review Further information required	26 March 2018
Budget	To give consideration to the budget proposals which fall within		Executive Director	Portfolio Holder/	Committee Report	15 January 2018

Children and Families Overview and Scrutiny Committee 2017/18 – November 2017

	the remit of the Committee		People Children and Families Portfolio Holder	Chairman		
Member's visits to frontline Children's Social Care Teams	To scrutinise the annual report	People live well and for longer	Children and Families Portfolio Holder	Portfolio Holder	Committee report	26 March 2018

Monitoring Items

Item	Description/purpose of report/comments	Outcome	Lead Officer/ organisation/ Portfolio Holder	Suggested by	Current position	Key Dates/ Deadlines
Performance Monitoring – C&F Scorecard	Quarterly performance reports	A responsible effective and efficient organisation	Executive Director People Children and Families Portfolio Holder	Ofsted	Quarterly performance report	26 March 2018
Transport Policy Review including AWR	To scrutinise the children's services transport policy review	People live well and for longer	Executive Director People Children and Families Portfolio Holder	The Committee	Consultation.	15 January 2018

Annual Education Report	To review the annual report for 2016/17	People have the life skills and education	Executive Director People , Children and		Committee Report	26 March 2018
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Children and Families Overview and Scrutiny Committee 2017/18 – November 2017

		they need in order to thrive	Families Portfolio Holder			
Children's Centres/early Help and Prevention Services	To review the effectiveness of the Councils offer. To receive statistics and details of the success of the mobile centre.	People have the life skills and education they need in order to thrive	Executive Director People Children and Families Portfolio Holder	The Committee	Progress report	26 March 2018
Multi Academy Trusts (MATs)	Update, including role of Cheshire East Council and how work together with partners.	People have the life skills and education they need in order to thrive	Executive Director People , Children and Families Portfolio Holder	Scrutiny Liaison Meeting	Committee Report	Briefing note to be circulated

Task ands Finish Groups

Send Reforms

Possible Future/ desirable items

To scrutinise the success of the expansion of project Crewe into Macclesfield

Safeguarding Board Report – Reflective and Serious Case Review – date TBC

Signs of safety – May 2018

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